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| IN THE UNITED STATES DISTRICT COURT FOR THE DISTRICT OF COLUMBIA | | |
| UNITED STATES OF AMERICA, ET AL., Plaintiffs, vs. CVS HEALTH CORPORATION, ET AL., Defendants. |) CV No. 18-2340) Washington, D.C. November 29, 2018 12:39 p.m.) | |
| TRANSCRIPT OF MOTIONS HEARING BEFORE THE HONORABLE RICHARD J. LEON UNITED STATES SENIOR DISTRICT JUDGE APPEARANCES: | | |
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| Proceedings recorded by mechanical stenography; transcript produced by computer-aided transcription | |
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PROCEEDINGS 1 2 DEPUTY CLERK: All rise. The United States 3 District Court for the District of Columbia is now in 4 session, the Honorable Richard J. Leon presiding. God save 5 the United States and this Honorable Court. Please be 6 seated and come to order. 7 Your Honor, this afternoon we have Civil Case No. 8 18-2340, the United States of America, et al., versus CVS 9 Health Corporation, et al. 10 Will counsel for the parties please approach the 11 lectern and identify yourself for the record and name the 12 party or parties that you represent, please. 13 MR. OWEN: Good afternoon, Your Honor. 14 Jay Owen representing the United States. 15 Also, I'd like to note that we have with us in the 16 room Julie Myers Wood of Guidepost Solutions, our candidate 17 for monitoring trustee. 18 THE COURT: Who's this here? 19 Come on up. 20 MR. MUCCHETTI: Good afternoon, Your Honor. 21 I'm Peter Mucchetti, counsel for the United States. 2.2 THE COURT: Are you in the Antitrust Division? 23 MR. MUCCHETTI: Yes, Your Honor, I'm with the 24 Antitrust Division. 25 THE COURT: All right.

3

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1 Welcome. 2 MR. HABASH: Good morning, Your Honor. 3 Rani Habash from Dechert on behalf of CVS Health. 4 THE COURT: Welcome. 5 MR. HABASH: Thank you. 6 MR. SOLOMON: Good morning, Your Honor. I'm 7 Jesse Solomon from Davis Polk for Aetna. 8 THE COURT: Welcome. 9 MR. SOLOMON: Thank you. 10 MR. SHELANSKI: Hello, Your Honor. I'm 11 Howard Shelanski of Davis Polk, Counsel for Aetna. 12 THE COURT: Welcome. 13 Mr. Owen. So I was reviewing your motion, which, of course, 14 15 is not opposed. 16 MR. OWEN: Yes, Your Honor. 17 THE COURT: Not surprising. 18 And I kind of got this uneasy feeling that I was 19 being kept in the dark, kind of like a mushroom. 20 So I've got some questions for you about this --21 MR. OWEN: Yes, Your Honor. 2.2 THE COURT: -- allegedly imminent transaction. 23 What's the practical consequences of the merger 24 that you say is going to be consummated in the next few 25 weeks going forward?

The merger between CVS and Aetna? 1 MR. OWEN: 2 THE COURT: Uh-huh. 3 MR. OWEN: Well, one thing I'd like to bring to 4 the attention of the Court: The merger between CVS and 5 Aetna actually consummated yesterday morning. The parties 6 finished that. 7 THE COURT: Thanks for telling me. 8 MR. OWEN: I apologize, Your Honor. We'll make 9 sure that you're aware of future developments. 10 THE COURT: Like I said, I'm like a mushroom being 11 kept in the dark. Just keep shoveling. 12 What's the practical consequences? 13 MR. OWEN: Of the closure of the merger between 14 CVS and Aetna? 15 THE COURT: Uh-huh. 16 Is that just a paper transaction? 17 MR. OWEN: No. The two companies, as I understand 18 it, will -- have closed their merger and will begin to integrate their operations. 19 20 THE COURT: Well, that's where the rubber is going 21 to hit the road, Mr. Owen. 2.2 Are you familiar with the AT&T case? 23 MR. OWEN: Yes, sir, I am. 24 THE COURT: Are you familiar with the arrangement 25 that was worked out in that case pending appeal?

5

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MR. OWEN: No, Your Honor, I'm not. 1 2 THE COURT: You're not. 3 You need to talk to your colleagues more 4 frequently, Mr. Owen. 5 CVS and Aetna know. 6 The deal closed pending my ruling, but the parties 7 agreed that the companies wouldn't be integrated until after 8 the appeal was resolved by the D.C. Circuit. They know 9 that, and I can't believe you don't. 10 What are you, a mushroom yourself over in the 11 Antitrust Division? 12 Mr. Owen, do you know why that agreement was made? 13 MR. OWEN: No, Your Honor. 14 THE COURT: Do you want to take a guess? 15 Take a guess. Come on now. 16 MR. OWEN: To allow for --17 THE COURT: How long have you been in the 18 Antitrust Division, Mr. Owen? 19 MR. OWEN: I've been at the Division for 11 years. 20 THE COURT: Look at that. 21 Then you should be able to take a really educated 2.2 guess. 23 Go ahead. 24 MR. OWEN: My guess would be to allow for the 25 Court to review that decision.

THE COURT: No, that's not a good guess. 1 2 Do you want to try again? 3 Why would you wait for the Court of Appeals's 4 decision? 5 MR. OWEN: I'm sorry, Your Honor, I don't know. 6 THE COURT: Well, how about I help you. 7 What if the merger has to be unwound? Will it not 8 be easier to unwind it if the companies haven't been 9 integrated? 10 What do you think? 11 I'm not hearing you. 12 MR. OWEN: Yes, Your Honor. 13 THE COURT: Yes, of course. 14 Common sense, Mr. Owen. 15 Now, we have a situation here where we haven't 16 even heard the public's comments. 17 The reporting period has still got two or three 18 weeks to go, does it not, December 18th, does it not? 19 MR. OWEN: Yes, Your Honor. 20 THE COURT: There you go. 21 And then when those comments come in, you, on 22 behalf of the Department of Justice, have to respond to all 23 of them, do you not? 24 MR. OWEN: Yes, Your Honor. 25 THE COURT: Yes, you do.

And then I'm going to get copies of all that, the 1 responses and the comments, right? 2 3 MR. OWEN: Yes, Your Honor. 4 THE COURT: And we know already, at least I know 5 already, because it's public record, that organizations such 6 as the AMA, not exactly an insignificant organization, has 7 published a 140-page opposition to this merger. 8 MR. OWEN: Yes, Your Honor. 9 THE COURT: Even with the divestiture, right? 10 MR. OWEN: Yes, Your Honor, I've reviewed the 11 AMA's --12 THE COURT: And the Court, under the Tunny Act, 13 has to take into consideration, in order to protect fairness 14 for the public, all of the comments, hold hearings, take 15 evidence, if necessary, before entering a final judgment, 16 right? 17 MR. OWEN: Yes, Your Honor, that's correct. 18 THE COURT: Yes. 19 So let's make it clear, Mr. Owen. This Court is 20 not a rubber stamp. 21 MR. OWEN: No, Your Honor, I don't believe this 2.2 Court is a rubber stamp. 23 THE COURT: Yeah, I understand you don't. 24 God knows if the Antitrust Division has learned 25 anything, they know that this Court is not a rubber stamp.

But these folks over here need to understand that 1 2 too, because it's their clients who think I am a rubber 3 stamp, and that's not going to be tolerated. 4 Now, you need to figure out a way, now that your 5 merger is closed, that the parties stay unintegrated. And 6 do you know why? 7 MR. OWEN: Why, Your Honor? 8 THE COURT: Use your common sense. 9 What if I were to conclude, after reading all the 10 comments, taking evidence, that I wouldn't enter the final 11 judgment, because it would be unfair to the public to do so. 12 How do we unwind it then? 13 MR. OWEN: Yes, Your Honor, I understand. 14 THE COURT: Yeah. 15 That's a practical problem, isn't it? A very 16 practical problem. 17 And I'm very concerned, very concerned, that you 18 all are proceeding on a rubber-stamp approach to this; that 19 the Court is -- we don't even have the comments in yet --20 that you are going to start integrating these companies --21 which, by the way, will have immediate reaction within the 2.2 marketplace, immediate consequences in the marketplace, 23 immediate. 24 How do I unwind those consequences in the 25 marketplace, if it should come to pass? And the word "if"

is in there, and it's an important word. If it should come 1 2 to pass that the Court concludes it is not fair to the 3 public to allow this. 4 And, by the way, this company that you're selling 5 off, what are the provisions in the sales agreement that the 6 company will be returned to Aetna in the event that the 7 Court doesn't enter final judgment? Is that provided for? 8 MR. OWEN: No, Your Honor. 9 THE COURT: It's not. 10 Isn't that wonderful? 11 So what happens then? 12 What happens if this Court doesn't enter final 13 judgment in favor of the deal? For whatever reason. 14 Obviously, you could appeal it. I could be 15 Theoretically if that were to happen; I'm talking upheld. 16 now all hypothetical. 17 You haven't made any arrangements so that it can 18 be resold back to Aetna if there's no deal? 19 MR. OWEN: Your Honor, that is a business risk 20 that CVS and Aetna -- or Aetna is bearing. If the 21 divestiture assets are sold to WellCare, that transaction 2.2 will be completed. 23 And if Your Honor does not approve the proposed 24 final judgment and does not enter that, that is a risk that 25 the parties are bearing in this situation.

10

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THE COURT: It's a pretty expensive risk. 1 2 What was the sales price? 3 Don't tell me you don't know. 4 Don't tell me you don't know, Mr. Owen. Come on, 5 this is your case; you're the lead lawyer. 6 What was the amount of the sale? 7 MR. OWEN: The sales price was a significant sales 8 price, Your Honor. 9 THE COURT: You didn't answer my question. 10 MR. OWEN: I believe --11 THE COURT: What was the amount of the sales 12 price? 13 MR. OWEN: The sales price is -- it's actually 14 hard to articulate the exact price because it is based on a 15 per-member fee that will be determined. 16 THE COURT: Well, give me a ballpark. 17 MR. OWEN: I believe a ballpark would be around --18 between 50 and \$100 million. 19 THE COURT: 350- and 100 million? 20 MR. OWEN: 50 and 100 million. 21 THE COURT: 50 and 100 million? MR. OWEN: Yes, sir. 2.2 23 THE COURT: That's not an insignificant number. 24 MR. OWEN: No, Your Honor. 25 Even though the merger is a much THE COURT:

larger number --1 2 MR. OWEN: Yes, Your Honor. 3 THE COURT: -- to say the least. 4 That's my problem, and I need you and them to sit 5 down and talk it through. They need to talk to their 6 clients first. 7 But I'm not just signing off on this motion that 8 you filed until I get some input from you all as to what 9 you're going to do about this integration issue. 10 At a point in time -- it's going to take months; 11 you understand that, right? 12 We're going to have a briefing schedule. 13 You know how this works. 14 Eleven years, you know how this works. 15 MR. OWEN: Yes, Your Honor. 16 THE COURT: You could spit it out right now. 17 I'm not going to get the comments, with your 18 responses to them, until January, roughly, sometime in 19 January, maybe February because of the holidays, but, say, 20 February or January. 21 MR. OWEN: Correct, Your Honor. 2.2 THE COURT: And then each side is going to have 23 briefings as to why the deal should go forward, 24 notwithstanding the comments, right? 25 And then I'm going to review the briefings and

I'm going to review all the comments and your responses to 1 2 them. 3 And then I have to decide to hold hearings or not. 4 Well, I have to hold a hearing. Excuse me. I at 5 least have to hold one hearing under the Tunney Act, right? 6 But I have to decide whether to take evidence, and 7 taking evidence might take days or weeks. 8 And then I have to issue an opinion, and that 9 takes at least weeks. 10 I mean, I did a 172-page opinion in AT&T in six weeks, so that gives you some idea of what can be done. 11 12 But, believe me, that wasn't exactly an ideal set of 13 circumstances, but I did it because of the penalty that AT&T 14 was facing, which was \$500 million. You know that much --15 MR. OWEN: Yes, Your Honor. 16 THE COURT: -- even though you weren't on that 17 case. 18 It's going to be next summer, at the earliest, 19 before I can rule on your motion, which you have to file, 20 for the entry of a final judgment. 21 That means if this entity is merged in the next 2.2 month or so, it's going to be six, seven months into that 23 merged entity before I'm in a position to rule. 24 And if I rule against it, how do you untangle seven months of integration? Very difficult. Maybe 25

1 impossible.

2 And how do you recoup the impact that that merged 3 entity has on the public? How do you even calculate it? 4 How difficult would that be to do? 5 Now, the solution, as far as I can see right now 6 is -- and this is what you two need to talk about, meaning 7 both sides -- is you've got your merger closed -- thanks for 8 at least reminding me or telling me about that -- but you 9 haven't started integrating yet. 10 MR. OWEN: No, Your Honor, I don't believe so. 11 THE COURT: And you need to discuss that with 12 them, just the way AT&T and Time Warner discussed it with 13 the Antitrust Division in regards to the pending appeal in 14 that case. 15 Who knows where this is going? No one knows. 16 But you all are treating this like this is some 17 rubber-stamp operation, and that's not what this is. God 18 knows you should have known that from before this case even 19 started. 20 MR. OWEN: Yes, Your Honor. 21 If I may? 2.2 THE COURT: Go right ahead. 23 MR. OWEN: I would just like to point out that, 24 even with the closed merger, this Court still has the 25 complete discretion and opportunity to review the proposed

final judgment during the Tunney Act period. Your ability 1 2 to find that that proposed final judgment is in the public 3 interest is not impacted by the closure. You still maintain 4 the ability to accept or reject that order. 5 And if you reject the proposed final judgment, the 6 United States, the plaintiff states and the parties, would, 7 of course, consider your reasons for rejecting that order 8 and would re-negotiate or consider re-negotiating in a way 9 such that you could find that the proposed final judgment is 10 in the public's interest. THE COURT: Well, the problem right now is, you're 11 12 putting the risk -- just like you're doing in that 13 divestiture deal, you're putting the risk on the parties. 14 The problem I have is, you are ineffectively, if 15 you integrate this merger, putting the risk on the public, 16 and it's my job to make sure the public doesn't bear that 17 risk. 18 That's not -- that's -- I'm here to ensure that 19 this is a fair proceeding and in the public interest, right, 20 under the Tunney Act, that's my job. 21 MR. OWEN: Yes, Your Honor. THE COURT: Of course. That's my job. 2.2 23 And if these two companies are integrated and it's 24 seven months from now when I issue that decision, if it should come out the other way, the problem, the risk is on 25

the public that I can unwind it and that we can recoup 1 whatever negative consequences there were on the public in 2 3 that interim seven months, and that's going to be a big 4 problem for me, if it should come out that way. 5 Now, I have cause right now already to at least be 6 concerned as to how this is all going to play out, at a 7 minimum, because of the AMA situation. We'll see what they 8 say in their commentaries there's three weeks left to put on 9 the record, and you all are going -- you guys are all going 10 to respond to them, I understand that. 11 MR. OWEN: Right. THE COURT: I understand you think it's still a 12 13 good deal anyway. 14 MR. OWEN: If I may? 15 THE COURT: So I'll tell you what. I'm going to 16 set a hearing for Monday, and I'm going to give you between 17 now and Monday to talk among yourselves. 18 I'm hoping that there will be some good judgment 19 on both sides and you'll decide to hold off on the 20 integration. If not, then I'll have to decide what my 21 options are. 2.2 But between now and Monday, I'm not ruling on your 23 motion, I'm not ruling on it. 24 You need to slow this down. You're like a freight 25 train out of control. And you're operating as if this is

just some rubber-stamp operation. It is not, and it will 1 2 not be. 3 And the parties need to think this through with their clients, and you need to think it through with your 4 5 leadership. 6 Do you read me? 7 MR. OWEN: Yes, Your Honor. 8 If I may? 9 THE COURT: I'll set a time Monday, I haven't 10 picked a time yet, but you'll be getting a notice of it from 11 Mr. Haley. 12 MR. OWEN: If I may on one additional point, 13 Your Honor? 14 THE COURT: Yes. What is it? 15 I would just like to raise that, MR. OWEN: 16 regardless of the integration between the parties, I would 17 ask Your Honor to consider the motion to appoint the 18 monitoring trustee. 19 Right now, there is a plan to divest the assets to 20 WellCare in the very near future. Such a divestiture would 21 not impact the parties' integration plans but would allow 2.2 the remedy to --23 THE COURT: You're going to divest --24 my understanding is you're going to divest it under 25 circumstances where there isn't even a provision for it to

be re-provided to Aetna in the event that the Court denies the motion to enter final judgment, right? That's my understanding. MR. OWEN: Yes, Your Honor. THE COURT: You need to think about that as well, frankly. See you Monday. We'll stand in recess. DEPUTY CLERK: All rise. This Honorable Court will stand in recess until the return of court. (Proceedings concluded at 12:57 p.m.)

CERTIFICATE

I, William P. Zaremba, RMR, CRR, certify that the foregoing is a correct transcript from the record of proceedings in the above-titled matter.

Date: November 29, 2018_____/S/__William P. Zaremba___

William P. Zaremba, RMR, CRR

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| doesn't [3] 10/710/1215/16 | gives [1] 13/11 |
| doing [1] 15/12 | go [5] 6/23 7/18 7/20 12/23 14/22 |
| don't [10] 6/97/58/218/239/1911/311/311/411/414/10 | Go ahead [1] 6/23 |
| done [1] 13/11 | 23 |
| down [2] 12/5 16/24 | God [3] 3/4 8/24 14/17 |
| during [1] 15/1 | going [24] |
| | good [7] 3/13 3/20 4/2 4/6 7/1 16/13 16/18 |
| E | Good morning [1] 4/2 |
| | got [4] 4/18 4/20 7/17 14/7 |
| each [1] 12/22 | guess [5] 6/14 6/15 6/22 6/24 7/1 |
| earliest [1] 13/18 | Guidepost [1] 3/16 |
| easier [1] 7/8 | guys [1] 16/9 |
| educated [1] 6/21 | |
| Eleven [1] 12/14 | Н |
| Email [1] 2/4 | Habash [2] 2/2 4/3 |
| ensure [1] 15/18 | |
| enter [5] 9/10 10/7 10/12 10/24 18/2 | Haley [1] 17/11 |
| entering [1] 8/15 | happen [1] 10/15 |
| entity [3] 13/2113/2314/3 | happens [2] 10/11 10/12 |
| , 2 3 | hard [1] 11/14 |
| entry [1] 13/20 | has [7] 7/7 7/17 8/6 8/13 8/24 14/3 14/24 |
| et [4] 1/3 1/6 3/8 3/9 | have [20] |
| even [9] 7/16 8/9 9/19 11/25 13/16 14/3 14/18 14/24 17/25 | haven't [5] 7/8 7/15 10/17 14/9 17/9 |
| event [2] 10/618/1 | HEALTH [3] 1/6 3/9 4/3 |
| evidence [4] 8/15 9/10 13/6 13/7 | Healthcare [1] 1/19 |
| exact [1] 11/14 | heard [1] 7/16 |
| exactly [2] 8/613/12 | 2.3 |
| Excuse [1] 13/4 | hearing [5] 1/97/1113/413/516/16 |
| expensive [1] 11/1 | hearings [2] 8/14 13/3 |
| | Hello [1] 4/10 |
| F | help [1] 7/6 |
| facing [1] 13/14 | here [4] 3/18 7/15 9/1 15/18 |
| | hit [1] 5/21 |
| fair [2] 10/2 15/19 | hold [5] 8/14 13/3 13/4 13/5 16/19 |
| fairness [1] 8/13 | holidays [1] 12/19 |
| familiar [2] 5/22 5/24 | Honor [39] |
| far [1] 14/5 | HONORABLE [4] 1/10 3/4 3/5 18/9 |
| favor [1] 10/13 | |
| February [2] 12/19 12/20 | hoping [1] 16/18 |
| fee [1] 11/15 | how [11] 6/17 7/6 9/12 9/24 12/13 12/14 13/24 14/2 14/3 |
| feeling [1] 4/18 | 14/4 16/6 |
| few [1] 4/24 | Howard [2] 2/5 4/11 |
| figure [1] 9/4 | Howard Shelanski [1] 4/11 |
| | howard.shelanski [1] 2/8 |
| file [1] 13/19 | huh [2] 5/2 5/15 |
| filed [1] 12/8 | hypothetical [1] 10/16 |
| final [11] 8/15 9/10 10/7 10/12 10/24 13/20 15/1 15/2 15/5 | >E |
| 15/9 18/2 | |
| find [2] 15/215/9 | |
| | |
| | |

I apologize [1] 5/8 I believe [1] 11/17 I can [3] 13/19 14/5 16/1 I did [2] 13/10 13/13 I don't [2] 8/2114/10 I don't know [1] 7/5 I have [6] 13/3 13/4 13/6 13/8 15/14 16/5 I know [1] 8/4 I mean [1] 13/10 I understand [4] 5/17 8/23 9/13 16/10 I was [1] 4/14 I'd [2] 3/15 5/3 I'll [3] 16/15 16/20 17/9 I'm [22] I'm going [4] 12/25 13/1 16/15 16/16 I'm not [5] 7/11 12/7 12/17 16/22 16/23 I'm Peter [1] 3/21 I'm sorry [1] 7/5 I've [3] 4/20 6/19 8/10 idea [1] 13/11 ideal [1] 13/12 identify [1] 3/11 immediate [3] 9/21 9/22 9/23 imminent [1] 4/22 impact [2] 14/2 17/21 impacted [1] 15/3 important [1] 10/1 impossible [1] 14/1 ineffectively [1] 15/14 input [1] 12/8 insignificant [2] 8/6 11/23 integrate [2] 5/19 15/15 integrated [3] 6/7 7/9 15/23 integrating [2] 9/2014/9 integration [5] 12/913/2516/2017/1617/21 interest [3] 15/3 15/10 15/19 interim [1] 16/3 is [42] isn't [3] 9/15 10/10 17/25 issue [3] 12/913/815/24 it [32] it would be [1] 9/11 it's [12] 8/5 9/2 10/1 10/9 11/1 11/13 12/10 13/18 13/22 15/16 15/23 16/12 [anuary [3] 12/18 12/19 12/20 [ay [2] 1/13 3/14 jay.owen [1] 1/16 Jesse [2] 2/6 4/7 Jesse Solomon [1] 4/7 jesse.solomon [1] 2/9 job [3] 15/16 15/20 15/22

JUDGE [1] 1/10

15/5 15/9 16/18 18/2

Julie [1] 3/16 just [8] 5/11 5/16 12/7 14/12 14/23 15/12 17/1 17/15 [USTICE [3] 1/13 1/18 7/22

Κ

keep [1] 5/11 kept [2] 4/19 5/11 kind [2] 4/18 4/19 know [13] 6/5 6/8 6/12 7/5 8/4 8/4 8/25 9/6 11/3 11/4 12/13 12/14 13/14 known [1] 14/18 knows [4] 8/24 14/15 14/15 14/18

L.

larger [1] 12/1 lawyer [1] 11/5 lead [1] 11/5 leadership [1] 17/5 learned [1] 8/24 least [6] 8/4 12/3 13/5 13/9 14/8 16/5 lectern [1] 3/11 left [1] 16/8 LEON [2] 1/10 3/4 let's [1] 8/19 like [10] 3/15 4/19 5/3 5/10 5/10 14/16 14/23 15/12 16/24 17/15 LLP [2] 2/2 2/6 long [1] 6/17 Look [1] 6/20

Μ

made [2] 6/12 10/17 maintain [1] 15/3 make [3] 5/8 8/19 15/16 marketplace [3] 9/22 9/22 9/25 matter [1] 19/4 may [4] 14/21 16/14 17/8 17/12 maybe [2] 12/19 13/25 me [10] 5/7 11/3 11/4 11/16 13/4 13/12 14/8 14/8 16/4 17/6 mean [1] 13/10 meaning [1] 14/6 means [1] 13/21 mechanical [1] 2/15 member [1] 11/15 merged [3] 13/21 13/23 14/2 merger [12] 4/23 5/1 5/4 5/13 5/18 7/7 8/7 9/5 11/25 14/7 14/24 15/15 Merit [1] 2/10 might [1] 13/7 million [5] 11/18 11/19 11/20 11/21 13/14 minimum [1] 16/7 Monday [5] 16/16 16/17 16/22 17/9 18/7 monitoring [2] 3/17 17/18 month [1] 13/22 months [5] 12/10 13/22 13/25 15/24 16/3 more [1] 6/3 judgment [12] 8/15 9/11 10/7 10/13 10/24 13/20 15/1 15/2 morning [3] 4/2 4/6 5/5 motion [6] 4/14 12/7 13/19 16/23 17/17 18/2

| Μ | Р |
|---|--|
| MOTIONS [1] 1/9 | p.m [2] 1/6 18/11 |
| Mr. [9] 4/13 5/21 6/4 6/12 6/18 7/14 8/19 11/4 17/11 | page [2] 8/7 13/10 |
| | |
| Mr. Haley [1] 17/11 | paper [1] $5/16$ |
| Mr. Owen [8] 4/13 5/21 6/4 6/12 6/18 7/14 8/19 11/4 | parties [10] 3/10 3/12 5/5 6/6 9/5 10/25 15/6 15/13 17/3 |
| Mucchetti [2] 1/17 3/21 | 17/16 |
| much [2] 11/25 13/14 | parties' [1] 17/21 |
| mushroom [3] 4/19 5/10 6/10 | party [1] 3/12 |
| my [10] 6/6 6/24 11/9 12/4 15/16 15/20 15/22 16/20 17/24 | pass [2] 9/25 10/2 |
| 18/2 | penalty [1] 13/13 |
| my understanding [1] 17/24 | pending [3] 5/25 6/6 14/13 |
| Myers [1] 3/16 | per [1] 11/15 |
| | per-member [1] 11/15 |
| N | period [2] 7/17 15/1 |
| name [1] 3/11 | Peter [2] 1/17 3/21 |
| near [1] 17/20 | |
| | peter.j.mucchetti [1] 1/22 |
| necessary [1] $8/15$ | picked [1] 17/10 |
| need [11] 6/3 9/1 9/4 12/4 12/5 14/6 14/11 16/24 17/3 17/4 | |
| 18/5 | Plaintiffs [2] 1/4 1/13 |
| negative [1] 16/2 | plan [1] 17/19 |
| negotiate [1] 15/8 | plans [1] 17/21 |
| negotiating [1] 15/8 | play [1] 16/6 |
| next [3] 4/24 13/18 13/21 | please [3] 3/5 3/10 3/12 |
| no [12] 1/4 3/7 5/17 6/1 6/13 7/1 8/21 10/8 10/18 11/24 | point [3] 12/10 14/23 17/12 |
| 14/10 14/15 | POLK [3] 2/6 4/7 4/11 |
| not [31] | position [1] 13/23 |
| note [1] 3/15 | |
| notice [1] 17/10 | practical [4] 4/23 5/12 9/15 9/16 |
| | presiding [1] 3/4 |
| notwithstanding [1] 12/24 | pretty [1] 11/1 |
| November [2] 1/5 19/7 | price [6] 11/2 11/7 11/8 11/12 11/13 11/14 |
| now [16] 3/3 6/15 7/15 9/4 9/4 10/16 12/16 14/5 14/5 | problem [7] 9/15 9/16 12/4 15/11 15/14 15/25 16/4 |
| 15/11 15/24 16/5 16/5 16/17 16/22 17/19 | proceeding [2] 9/18 15/19 |
| number [2] 11/23 12/1 | proceedings [3] 2/15 18/11 19/4 |
| NW [5] 1/14 1/20 2/3 2/7 2/12 | produced [1] 2/15 |
| 0 | Products [1] 1/20 |
| 0 | proposed [5] 10/23 14/25 15/2 15/5 15/9 |
| Obviously [1] 10/14 | protect [1] 8/13 |
| off [3] 10/5 12/7 16/19 | provided [2] 10/7 18/1 |
| Official [1] 2/11 | |
| one [4] 5/3 13/5 14/15 17/12 | provision [1] 17/25 |
| operating [1] 16/25 | provisions [1] 10/5 |
| operation [2] 14/17 17/1 | public [11] 8/5 8/14 9/11 10/3 14/3 15/2 15/15 15/16 15/19 |
| operation [1] 5/19 | 16/116/2 |
| | public's [2] 7/16 15/10 |
| opinion [2] 13/813/10 | published [1] 8/7 |
| opportunity [1] 14/25 | put [1] 16/8 |
| opposed [1] 4/15 | putting [3] 15/12 15/13 15/15 |
| opposition [1] 8/7 | |
| options [1] 16/21 | Q |
| order [4] 3/6 8/13 15/4 15/7 | question [1] 11/9 |
| organization [1] 8/6 | questions [1] 4/20 |
| organizations [1] 8/5 | |
| other [1] 15/25 | R |
| our [1] 3/16 | raise [1] 17/15 |
| out [8] 5/25 9/4 12/16 14/23 15/25 16/4 16/6 16/25 | Rani [2] 2/2 4/3 |
| | |
| over $\begin{bmatrix} 2 \end{bmatrix} \frac{6}{10} \frac{9}{1}$ | Rani Habash [1] 4/3 |
| Owen [10] 1/13 3/14 4/13 5/21 6/4 6/12 6/18 7/14 8/19 | rani.habash [1] 2/4 |
| 11/4 | re [3] 15/8 15/8 18/1 |
| | re-negotiate [1] 15/8 |
| | |
| | |

| R | see [3] 14/5 16/7 18/7 |
|--|--|
| re-negotiating [1] 15/8 | selling [1] 10/4 |
| re-provided [1] 18/1 | SENIOR [1] 1/10 |
| reaction [1] 9/21 | sense [2] 7/14 9/8 |
| read [1] 17/6 | session [1] 3/4 |
| reading [1] 9/9 | set [3] 13/12 16/16 17/9 |
| really [1] 6/21 | seven [4] 13/2213/2515/2416/3 |
| Realtime [1] 2/11 | Shelanski [2] 2/5 4/11 |
| reason [1] 10/13 | should [7] 6/21 9/25 10/1 12/23 14/18 15/25 16/4 |
| reasons [1] 15/7 | shoveling [1] 5/11 |
| recess [2] 18/7 18/9 | side [1] 12/22 |
| record [4] 3/11 8/5 16/9 19/3 | sides [2] 14/7 16/19 |
| recorded [1] 2/15 | significant [1] 11/7 |
| recoup [2] 14/2 16/1 | signing [1] 12/7 |
| regardless [1] 17/16 | sir [2] 5/23 11/22 |
| regards [1] 14/13 | sit [1] 12/4 |
| Registered [1] 2/10 | situation [3] 7/15 10/25 16/7 |
| reject [2] 15/415/5 | six [2] 13/10 13/22 |
| rejecting [1] 15/7 | slow [1] 16/24 |
| remedy [1] 17/22 | so [10] 4/14 4/20 8/19 9/11 10/11 10/17 13/11 13/22 14/10 16/15 |
| reminding [1] 14/8 | |
| Reporter [4] 2/10 2/10 2/11 2/11 | sold [1] 10/21 |
| reporting [1] 7/17 | Solomon [2] 2/6 4/7 |
| represent [1] 3/12 | solution [1] 14/5 Solutions [1] 3/16 |
| representing [1] 3/14 | some [6] 4/20 12/8 13/11 14/16 16/18 17/1 |
| resold [1] 10/18 | some [0] 4/2012/813/1114/1010/1817/1 sometime [1] 12/18 |
| resolved [1] 6/8 | |
| respond [2] 7/2216/10 | sorry [1] 7/5 spit [1] 12/16 |
| responses [3] 8/2 12/18 13/1 | stamp [7] 8/20 8/22 8/25 9/3 9/18 14/17 17/1 |
| return [1] 18/10 | stand [2] 18/7 18/9 |
| returned [1] 10/6 | start [1] 9/20 |
| review [4] 6/25 12/25 13/1 14/25 | started [2] 14/914/19 |
| reviewed [1] 8/10 | states [10] 1/1 1/3 1/10 3/2 3/5 3/8 3/14 3/21 15/6 15/6 |
| reviewing [1] 4/14 | stay [1] 9/5 |
| RICHARD [2] 1/10 3/4 | stenography [1] 2/15 |
| right [16] 3/25 8/2 8/9 8/16 12/11 12/16 12/24 13/5 14/5 | still [4] 7/17 14/24 15/3 16/12 |
| 14/22 15/11 15/19 16/5 16/11 17/19 18/2 | Street [4] 1/14 1/20 2/3 2/7 |
| rise [2] 3/2 18/8 | such [3] 8/5 15/9 17/20 |
| risk [8] 10/19 10/24 11/1 15/12 15/13 15/15 15/17 15/25 | Suite [2] 1/15 1/21 |
| RMR [2] 19/2 19/8 | summer [1] 13/18 |
| road [1] 5/21 | sure [2] 5/9 15/16 |
| room [2] 2/13 3/16 | surprising [1] 4/17 |
| roughly [1] 12/18 | |
| rubber [8] 5/20 8/20 8/22 8/25 9/2 9/18 14/17 17/1 | T |
| rubber-stamp [3] 9/18 14/17 17/1 | take [8] 6/14 6/15 6/21 8/13 8/14 12/10 13/6 13/7 |
| rule [3] 13/19 13/23 13/24 | takes [1] 13/9 |
| ruling [3] 6/6 16/22 16/23 | taking [2] 9/10 13/7 |
| S | talk [5] 6/3 12/5 12/5 14/6 16/17 |
| | talking [1] 10/15 |
| said [1] 5/10 | tell [3] 11/3 11/4 16/15 |
| sale [1] 11/6 | telling [2] 5/714/8 |
| sales [6] 10/5 11/2 11/7 11/7 11/11 11/13 | Thank [2] 4/5 4/9 |
| save [1] 3/4 | Thank you [1] 4/9 |
| say [4] 4/24 12/3 12/19 16/8 | thanks [2] 5/7 14/7 |
| schedule [1] 12/12 | that [77] |
| seated [1] 3/6 | that's [14] 5/20 7/1 8/17 9/3 9/15 11/23 12/4 14/17 15/18 |
| Section [1] 1/20 | 15/18 15/20 15/22 16/3 18/2 |
| | |
| | |

| | 26 |
|--|--|
| Т | W |
| their [6] 5/18 5/19 9/2 12/5 16/8 17/4 | wait [1] 7/3 |
| them [6] 7/23 12/4 12/18 13/2 14/12 16/10 | want [2] 6/14 7/2 |
| then [10] 6/21 7/21 8/1 9/12 10/11 12/22 12/25 13/3 13/8 | WARDWELL [1] 2/6 |
| 16/20 | Warner [1] 14/12 |
| Theoretically [1] 10/15 | was [11] 4/14 4/18 5/25 6/8 6/12 11/2 11/6 11/7 11/11 13/14 |
| there [6] 7/20 10/1 16/2 16/18 17/19 17/25 | 13/14 |
| | |
| there's [2] 10/18 16/8 | Washington [6] 1/5 1/15 1/21 2/3 2/7 2/13 |
| these [3] 9/19/2015/23 | wasn't [1] 13/12 |
| they [4] 6/8 8/25 12/5 16/7 | way [7] 9/4 9/21 10/4 14/12 15/8 15/25 16/4 |
| thing [1] 5/3 | we [8] 3/7 3/15 7/15 7/15 8/4 9/12 9/19 16/1 |
| think [6] 7/10 9/2 16/12 17/3 17/4 18/5 | We'll [3] 5/8 16/7 18/7 |
| this [34] | We're [1] 12/12 |
| those [2] 7/21 9/24 | weeks [6] 4/25 7/18 13/7 13/9 13/11 16/8 |
| though [2] 11/25 13/16 | Welcome [4] 4/1 4/4 4/8 4/12 |
| three [2] 7/1716/8 | well [7] 5/3 5/20 7/6 11/16 13/4 15/11 18/5 |
| through [3] 12/5 17/3 17/4 | WellCare [2] 10/21 17/20 |
| time [4] 12/10 14/12 17/9 17/10 | were [3] 9/9 10/15 16/2 |
| titled [1] 19/4 | weren't [1] 13/16 |
| tolerated [1] 9/3 | what [18] 6/10 7/7 7/10 9/9 10/5 10/11 10/12 11/2 11/6 |
| too [1] 9/2 | 11/11 12/8 13/11 14/6 14/17 16/7 16/15 16/20 17/14 |
| train [1] 16/25 | What's [2] 4/23 5/12 |
| transaction [3] 4/22 5/16 10/21 | whatever [2] 10/13 16/2 |
| transcript [3] 1/9 2/15 19/3 | when [2] 7/21 15/24 |
| transcription [1] 2/15 | where [4] 5/20 7/15 14/15 17/25 |
| treating [1] 14/16 | whether [1] 13/6 |
| trustee [2] 3/17 17/18 | which [4] 4/14 9/21 13/14 13/19 |
| try [1] 7/2 | who [2] 9/214/15 |
| Tunney [3] 13/5 15/1 15/20 | Who's [1] 3/18 |
| Tunney Act [2] 13/5 15/1 | why [5] 6/12 7/3 9/6 9/7 12/23 |
| Tunny [1] 8/12 | will [11] 3/10 5/18 5/18 7/7 9/21 10/6 10/22 11/15 16/18 |
| two [4] 5/17 7/17 14/6 15/23 | 17/1 18/9 |
| | William [4] 2/10 19/2 19/7 19/8 |
| U | within [1] 9/21 |
| U.S [3] 1/13 1/18 2/12 | wonderful [1] 10/10 |
| Uh [2] 5/2 5/15 | Wood [1] 3/16 |
| Uh-huh [2] 5/2 5/15 | word [2] 9/25 10/1 |
| under [4] 8/12 13/5 15/20 17/24 | worked [1] 5/25 |
| understand [7] 5/17 8/23 9/1 9/13 12/11 16/10 16/12 | |
| understanding [2] 17/24 18/3 | works [2] 12/13 12/14 would [12] 6/24 7/3 0/11 11/17 14/4 14/23 15/6 15/8 17/15 |
| uneasy [1] 4/18 | would [12] 6/24 7/3 9/11 11/17 14/4 14/23 15/6 15/8 17/15 17/16 17/20 17/21 |
| unfair [1] 9/11 | |
| unintegrated [1] 9/5 | wouldn't [2] 6/7 9/10 |
| UNITED [9] 1/1 1/3 1/10 3/2 3/5 3/8 3/14 3/21 15/6 | Y |
| | |
| United States [4] 3/8 3/14 3/21 15/6 | Yeah [2] 8/23 9/14 |
| untangle [1] $13/24$ | years [2] 6/19 12/14 |
| until [4] 6/7 12/8 12/18 18/9 | Yes [24] |
| unwind [4] 7/8 9/12 9/24 16/1 | yesterday [1] 5/5 |
| unwound [1] 7/7 | yet [3] 9/19 14/9 17/10 |
| up [1] 3/19 | you [68] |
| upheld [1] 10/15 | You know [1] 13/14 |
| us [1] 3/15 | you understand [1] 12/11 |
| usdoj.gov [2] 1/16 1/22 | you'll [2] 16/19 17/10 |
| Use [1] 9/8 | you're [12] 5/9 6/2 10/4 11/5 12/9 15/11 15/12 15/13 16/24 |
| V | 16/25 17/23 17/24 |
| · · · · · · · · · · · · · · · · · · · | you've [1] 14/7 |
| versus [1] 3/8 | your [52] |
| very [5] 9/15 9/17 9/17 13/25 17/20 | |
| | |
| | |

Y

Your Honor [38] yourself [2] 3/11 6/10 yourselves [1] 16/17

Z

Zaremba [4] 2/10 19/2 19/7 19/8